

## KOCH COMPANIES IN EUROPE

Based in Wichita, Kan., Koch Industries, Inc. is one of the largest private companies in America according to *Forbes* magazine. It owns a diverse group of companies involved in refining, chemicals and biofuels; process and pollution control equipment and technologies; minerals; fertilizers; polymers and fibers; commodity trading and services; forest and consumer products; and ranching. Koch companies have a presence in nearly 60 countries and employ about 67,000 people. Since 2003, Koch companies have invested about \$45 billion in acquisitions and other capital expenditures.

In Europe, Koch companies employ nearly 8,000 people in sales, trading, marketing and manufacturing.

**Koch Supply & Trading** companies around the world trade and provide risk management services in crude oil; refined petroleum products; gas liquids, natural gas, power and emissions; industrial metals; and other commodities. One of the companies owns a refinery in Rotterdam, the Netherlands.

**Koch Carbon, LLC** and its subsidiaries globally trade and transport petroleum coke, coal, cement, pulp and paper, sulfur and other related commodities through a network of bulk import/export terminals in the United States and Europe.

**Koch Fertilizer, LLC** and its subsidiaries own or have interests in nitrogen fertilizer plants in the United States, Canada, and Trinidad and Tobago, and cover global demand through state-of-the-art terminals in the U.S., Canada, Mexico, Brazil, Australia, France and the United Kingdom. Koch Fertilizer, LLC and its subsidiaries have the capability to market and distribute more than 13 million metric tons of fertilizer products annually.

**Flint Hills Resources, LLC**, through its subsidiaries, is a leading refining and chemicals company. Its subsidiaries market products such as gasoline, diesel, jet fuel, ethanol, biodiesel, olefins, polymers and intermediate chemicals, as well as base oils and asphalt. Other subsidiaries operate refineries in Alaska (North Pole), Minnesota (Rosemount) and Texas (Corpus Christi), with a combined crude oil processing capacity of more than 800,000 barrels per day. The petrochemical business includes production facilities in Illinois, Michigan and Texas that produce aromatics, olefins, polymers and intermediate chemicals. These commodity chemicals are marketed and distributed from offices in Europe. Various other subsidiaries operate ethanol plants in Iowa, produce and market asphalt in the Midwest and Alaska, and own an interest in a lubricants base oil facility in Louisiana.

**Georgia-Pacific LLC**, based in Atlanta, and its subsidiaries have approximately 300 manufacturing facilities across North America, South America and Europe, ranging from large pulp, paper and tissue operations to gypsum plants, box plants and building products operations. The company's leading European brands include Lotus<sup>®</sup>, Colhogar<sup>®</sup>, Delica<sup>®</sup>, and the Demak'Up<sup>®</sup> brand of facial cleansing products. North American consumer brands include Quilted Northern<sup>®</sup>, Angel Soft<sup>®</sup>, Brawny<sup>®</sup>, Sparkle<sup>®</sup>, Soft 'n Gentle<sup>®</sup>, Mardi Gras<sup>®</sup>, Vanity Fair<sup>®</sup> and the Dixie<sup>®</sup> brand of tabletop products. It also markets paper towel, napkin and soap dispensing systems used in commercial settings. The packaging business is one of the United States' largest suppliers of corrugated containers to manufacturers, and the building products businesses have long been among the nation's leading suppliers to lumber and building materials dealers and do-it-yourself warehouse retailers.

**INVISTA B.V.** and its subsidiaries are among the world's largest producers of polymers and fibers, primarily nylon, spandex and polyester. With facilities in more than 20 countries, INVISTA materials go into items that enrich people's lives every day including clothing, carpet, luggage, automobile interiors, airbags and many other products. INVISTA operates four businesses: Apparel, Intermediates, Performance Surfaces & Materials, and Polymer & Resins, as well as a technology licensing segment. INVISTA delivers exceptional value for its customers through technology innovations, market insights and a powerful portfolio of global trademarked products including LYCRA<sup>®</sup> fiber, STAINMASTER<sup>®</sup> carpet, ANTRON<sup>®</sup> carpet fiber, and COOLMAX<sup>®</sup> fabric.

**Koch Chemical Technology Group, LLC** companies design, manufacture, sell, install and service process and pollution control equipment, and provide engineering services for industries and municipalities worldwide. Subsidiaries include: John Zink Company, Hamworthy Combustion Company, Koch Heat Transfer Company, Koch Membrane Systems and Koch-Glitsch.

Koch companies have a presence in the following European locations:

**Belgium**

Flint Hills Resources, S.à r.l. (Brussels & Geel)  
Georgia-Pacific (Brussels)  
Koch Carbon Belgium BVBA (Antwerp)  
Koch-Glitsch BVBA (Antwerp)

**Czech Republic**

Koch-Glitsch Process Innovations s.r.o. (Brno)

**Denmark**

Georgia-Pacific (Copenhagen)

**Estonia**

Georgia-Pacific (Tallinn)

**Finland**

Georgia-Pacific (Nokia)

**France**

Georgia-Pacific (Bois Colombes, Gien, Hondouville, Kunheim & Saint-Etienne-du-Rouvray)  
Hamworthy Combustion SAS (Lille)  
INVISTA (Chalampé & Mulhouse)  
John Zink, division of Koch International SAS (Lyon)  
Koch Fertilizer Products SAS (Paris)

**France (continued)**

Koch-Glitsch, division of Koch International SAS (Arles)  
Koch Membrane Systems, division of Koch International SAS (Lyon)

**Germany**

Flint Hills Resources, S.à r.l. (Oehringen)  
Georgia-Pacific (Moers)  
Hamworthy Combustion GmbH (Köln)  
INVISTA (Gersthofen, Hattersheim, & Michelau)  
John Zink KEU GmbH (Krefeld)  
Koch Membrane Systems GmbH (Aachen)  
Koch Glitsch GmbH (Aachen)

**Greece**

Georgia-Pacific (Athens, Patras)

**Ireland**

Georgia-Pacific (Dublin)

**Italy**

Hamworthy Combustion Engineering Srl (Milan)  
INVISTA (Milan)  
John Zink Srl (Milan)  
Koch Fertilizer Trading (Bagnolo)  
Koch-Glitsch Italia Srl (Bagnola)  
Koch Heat Transfer Company Srl (Bagnolo)  
Koch Membrane Systems, division of Koch Glitsch Srl (Milan)

**Kazakhstan**

Georgia-Pacific (Almaty)

**Latvia**

Georgia-Pacific (Riga)

**Lithuania**

Georgia-Pacific (Vilnius)

**Luxembourg**

Georgia-Pacific (Luxembourg)  
INVISTA (Luxembourg)  
John Zink International S.à r.l. (Dudelange)

**Netherlands**

Georgia-Pacific (Cuijk)  
Hamworthy Combustion Engineering B.V. (Rotterdam)  
INVISTA (Goes, Kerkrade, Rozenburg & Vlissingen)  
John Zink Benelux, division of Koch International B.V. (Capelle aan den IJssel)  
Koch HC Partnership BV (Europoort-Rotterdam)  
Koch Membrane Systems, division of Koch International B.V. (Oosterhout)

**Norway**

Georgia-Pacific (Oslo)

**Poland**

Hamworthy Combustion (Warsaw)

**Russia**

Georgia-Pacific (Ivanteevka)  
Koch-Glitsch, representative office (Moscow)

**Slovakia**

Georgia-Pacific (Hlohovec)

**Spain**

Georgia-Pacific (Allo, Barcelona, Carmona & Las Palmas)  
Hamworthy Combustion S.L. (Madrid)  
INVISTA (Barcelona)  
John Zink, division of Koch Chemical Technology Group S.L. (Madrid)  
Koch-Glitsch, division of Koch Chemical Technology Group, S.L. (Madrid)  
Koch Membrane Systems, division of Koch Chemical Technology Group S.L. (Madrid)

**Switzerland**

Flint Hills Resources, S.à r.l. (Lugano)  
Georgia-Pacific (Zug)  
INVISTA (Geneva)  
Koch Fertilizer Trading Sàrl (Geneva)  
Koch Minerals KOMSA S.à r.l. (Lugano)  
Koch Supply & Trading (Geneva)

**Turkey**

INVISTA (Istanbul)

**United Kingdom**

Flint Hills Resources, S.à r.l. (London)  
Georgia-Pacific (Bridgend, Horwich, Oughtibridge, Stubbins)  
Hamworthy Combustion Engineering Limited (Poole)  
INVISTA (Gloucester, Maydown & Wilton)  
John Zink, division of Koch Chemical Technology Group Limited (Watford)  
Koch Carbon (London)  
Koch Fertiliser, Ltd (Marlborough); J&H Bunn, Limited (Great Yarmouth)  
Koch-Glitsch, division of Koch Chemical Technology Group Limited (Stoke-on-Trent)  
Koch Membrane Systems, division of Koch Chemical Technology Group Limited (Stafford)  
Koch Supply & Trading (London)