

## KOCH COMPANIES IN ASIA PACIFIC

Based in Wichita, Kan., Koch Industries, Inc. is one of the largest private companies in America according to *Forbes* magazine. It owns a diverse group of companies involved in refining, chemicals and biofuels; process and pollution control equipment and technologies; minerals; fertilizers; polymers and fibers; commodity trading and services; forest and consumer products; and ranching. Koch companies have a presence in nearly 60 countries and employ about 67,000 people. Since 2003, Koch companies have invested about \$45 billion in acquisitions and other capital expenditures.

In Asia Pacific, Koch companies employ more than 3,000 people involved in manufacturing, trading, marketing and sales.

**Koch Supply & Trading** companies around the world trade and provide risk management services in crude oil; refined petroleum products; gas liquids; natural gas, power and emissions; industrial metals; and other commodities. One of the companies owns a refinery in Rotterdam, the Netherlands.

**Flint Hills Resources, LLC**, through its subsidiaries, is a leading refining and chemicals company. Its subsidiaries market products such as gasoline, diesel, jet fuel, ethanol, biodiesel, olefins, polymers and intermediate chemicals, as well as base oils and asphalt. Other subsidiaries operate refineries in Alaska (North Pole), Minnesota (Rosemount) and Texas (Corpus Christi), with a combined crude oil processing capacity of more than 800,000 barrels per day. The petrochemical business includes U.S. production facilities in Illinois, Michigan and Texas that produce aromatics, olefins, polymers and intermediate chemicals. These commodity chemicals are marketed and distributed from an office in Asia. Various other subsidiaries operate ethanol plants in Iowa, produce and market asphalt in the Midwest and Alaska, and own an interest in a lubricants base oil facility in Louisiana.

**Georgia-Pacific LLC** and its subsidiaries have nearly 300 manufacturing facilities across North America, South America and Europe, ranging from large pulp, paper and tissue operations to gypsum plants, box plants and building products operations. Its internationally familiar consumer brands include Lotus<sup>®</sup>, Colhogar<sup>®</sup>, Delica<sup>®</sup>, Selpak<sup>®</sup> and the Demak'Up<sup>®</sup> brand of facial cleansing products. Company affiliates have sales offices in China. GP Chemicals owns an interest in Kolon GP Chemical which has a manufacturing facility in Suzhou, China.

**Koch Fertilizer, LLC** and its subsidiaries own or have interests in fertilizer plants in the United States, Canada, and Trinidad and Tobago. The companies cover global demand through terminals in the U.S., Canada, Mexico, Brazil, Australia, France and the United Kingdom. Koch Fertilizer, LLC and its subsidiaries, including Koch Fertilizer Asia Private, Ltd. and Koch Fertiliser Australia Pty Ltd., have the capability to market and distribute more than 13 million metric tons of fertilizer products annually.

**INVISTA B.V.** and its subsidiaries are among the world's largest producers of polymers and fibers, primarily nylon, spandex and polyester. With facilities in more than 20 countries, INVISTA materials go into items that enrich people's lives every day including clothing, carpet, luggage, automobile interiors, airbags and many other products. INVISTA operates four businesses: Apparel, Intermediates, Performance Surfaces & Materials, and Polymer & Resins, as well as a technology licensing segment. INVISTA delivers exceptional value for its customers through technology innovations, market insights and a powerful portfolio of global trademarked products including LYCRA® fiber, STAINMASTER® carpet, ANTRON® carpet fiber, and COOLMAX® fabric. The company is expanding its spandex fiber production with a venture in Foshan, China, and opened a nylon 6,6 airbag fiber manufacturing plant in the Qingpu Industrial Zone of Shanghai in 2008.

**Koch Chemical Technology Group, LLC** companies design, manufacture, sell, install and service process and pollution control equipment, and provide engineering services for industries and municipalities worldwide. Its subsidiaries in Asia include Koch Heat Transfer Company, Koch-Glitsch, Koch Membrane Systems and John Zink Company and its affiliates.

Koch companies have a presence in the following Asia Pacific locations:

#### **Australia**

INVISTA (Melbourne)

Koch Fertiliser Australia Pty Ltd. (Ringwood, Victoria)

Koch Membrane Systems (Kew, Victoria & Parramatta, NSW)

#### **China**

Flint Hills Resources Asia, Ltd. (Hong Kong SAR)

Georgia-Pacific (Hong Kong SAR, Guangzhou, Shanghai & Suzhou)

INVISTA (Beijing, Hong Kong SAR, Guangzhou, Foshan, Liangyungang & Shanghai)

Koch Chemical Technology, Co., Ltd. (Wuxi)

Koch Heat Transfer Company (Shanghai)

Koch Membrane Systems (Beijing & Shanghai)

Koch Nitrogen Company, Beijing Representative Office

#### **India**

INVISTA (Gurgaon)

John Zink Company (Mumbai)

Koch-Glitsch (Mumbai)

#### **India (continued)**

Koch Membrane Systems (Mumbai & Nandanam)

Koch Supply & Trading (Mumbai)

#### **Japan**

INVISTA (Osaka, Shiga & Tokyo)

John Zink Company (Tokyo)

Koch-Glitsch Asia Pacific (Tokyo)

#### **Singapore**

INVISTA (Sakra & Tuas)

John Zink Company Asia Pacific

Koch-Glitsch Asia Pacific

Koch Fertilizer Asia Private, Ltd.

Koch Supply & Trading

#### **South Korea**

INVISTA (Seoul)

Koch-Glitsch (Seoul)

#### **Taiwan**

INVISTA (Taipei & Tao Yuan)

#### **Thailand**

INVISTA (Bangkok)